

# NORTH YORKSHIRE FIRE AND RESCUE AUTHORITY

## SUSTAINABLE RESOURCE DEPLOYMENT AND EFFICIENCY SAVINGS

In response to reductions in External Financing (Grants and Council Tax) and in line with its duty as A Best Value Authority and its own Corporate Objectives, the Authority has, since 2010, pursued a programme of efficiencies which is forecast to deliver £2.5m savings by the end of 2016. These savings add to the £2.2m of savings delivered in the period 2004 to 2009. Further efficiencies are planned beyond 2016 as the Authority looks to the next five years and the continuation of its strategies to deliver an economic, efficient and effective public service (the 3Es). The achievement of savings so far has placed the Authority in a position whereby although significant reductions in Government support have been factored into the Medium Term Financial Strategy as have continuing limits on the Authority's ability to raise Council Tax, service demands are not increasing. If the positive trends in local financing continue then the financial situation over the medium term is manageable

The plans for and monitoring of the delivery of the 3Es is reported through a number of published reports available on the Authority's website [www.northyorksfire.gov.uk](http://www.northyorksfire.gov.uk)

The aim of this document is to bring together in a single point of reference, an easily accessible source of information which draws together the Authority's plans and intentions over the next five years to 2020/21 as well as act as a source of scrutiny of current performance.

The key documents are

### **Annual Report including Statement of Assurance**

[http://www.northyorksfire.gov.uk/about-us/key-documents/plans\\_reports](http://www.northyorksfire.gov.uk/about-us/key-documents/plans_reports)

This report sets out the measures by which North Yorkshire Fire and Rescue Service checks how it is performing. The regular reporting of operational performance in year can be found at

<http://www.northyorksfire.gov.uk/about-us/performance/performance-indicators>

### **Corporate Plan 2016/17 to 2020/21**

[http://www.northyorksfire.gov.uk/useruploads/files/plans\\_reports\\_strategies/corporate\\_plan\\_201617\\_to\\_202021.pdf](http://www.northyorksfire.gov.uk/useruploads/files/plans_reports_strategies/corporate_plan_201617_to_202021.pdf)

In the previous Corporate Plan 2013/14 – 2015/16 the Authority acknowledged that in order to deliver a fire and rescue service to meet the community's needs, with the necessary focus and agility of a modern emergency service, a flexible approach to planning was required. That statement is just as valid now, save that a longer term perspective is even more important when considering issues of sustainability and resilience. To this end, this Corporate Plan and the Authority's other key planning document, the Community Safety Plan, both cover a five year timeframe, to steer North Yorkshire Fire and Rescue Service up to 2020/21.

### **Community Safety Plan 2016/17 to 2020/21**

[http://www.northyorksfire.gov.uk/useruploads/files/plans\\_reports\\_strategies/community\\_safety\\_plan\\_irmp\\_201617\\_to\\_202021.pdf](http://www.northyorksfire.gov.uk/useruploads/files/plans_reports_strategies/community_safety_plan_irmp_201617_to_202021.pdf)

The Community Safety Plan sets out how the Authority will continue to protect the people and communities of North Yorkshire and the City of York and how it intends to develop so that it can continue to provide an excellent professional service, whilst delivering value for money

The regular reporting of financial performance can be found at

<http://www.northyorksfire.gov.uk/about-us/financial-information/accounts>

This link contains up to date details of past and current performance against Budget and the **Annual Budget Reports and Medium Term Financial Strategy**

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The Authority recognises the benefits of working and procuring collaboratively. Update reports on Collaborations, Partnerships and joint procurements can be found at

[http://www.northyorksfire.gov.uk/about-us/key-documents/committee-papers/col\\_committee/](http://www.northyorksfire.gov.uk/about-us/key-documents/committee-papers/col_committee/)

Details of the Authority's Contracts and Tenders can be found at

<http://www.northyorksfire.gov.uk/about-us/financial-information/contracts>

Details of all of the Authority's payments can be found at

<http://www.northyorksfire.gov.uk/about-us/financial-information/transparency/payments>

Independent External Reports on the Authority's performance and delivery of Value for Money can be found at

[http://www.northyorksfire.gov.uk/useruploads/files/committee-papers/performance-review/2016/sept\\_2016/05\\_external\\_audit\\_completion\\_report\\_-\\_year\\_ended\\_31\\_march\\_2016.pdf](http://www.northyorksfire.gov.uk/useruploads/files/committee-papers/performance-review/2016/sept_2016/05_external_audit_completion_report_-_year_ended_31_march_2016.pdf)

Summary financial information and key assumptions underpinning the Medium Term Financial Strategy are set out below. These assumptions will be re-visited as part of the annual review of the Medium Term Financial Strategy which will commence with the December 2016 meeting of the Authority where full details of the Authority's proposals for spending and savings will be considered.

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### Summary Financial Information - Funding and Budget Assumptions 16/17 - 19/20

(i) Funding Assumptions	2015-16	2016-17	2017-18	2018-19	2019-20
<b>Settlement Funding Assessment</b>					
Baseline Funding - Business Rates / Top Up	5,493,900.0	5,501,100.0	5,744,200.0	5,911,000.0	6,096,700.0
RSG	6,036,700.0	4,898,000.0	3,579,000.0	2,897,100.0	2,499,000.0
Settlement Funding Assessment Total	11,530,600.0	10,399,100.0	9,323,200.0	8,808,100.0	8,595,700.0
Rural Services/Transitional Grant	0	586,000.0	506,800.0	317,700.0	413,000.0
Adjustment for Local Business Rate share (NNDR1) to DCLG Figure	0	0	0	0	0
<b>Council Tax Forecast</b>					
Band D Council Tax (£)	64.59	65.88	67.19	68.53	69.90
Actual / Assumed Council Tax base increase on previous year	4,411.2	6,217.4	2,884.4	2,913.2	2,942.4
Yearly Council Tax Precept Increase (£)	1.26	1.29	1.31	1.34	1.37
Collection Fund (council tax & business rates) (£)	-	0	0	0	0
<b>Estimated Total Council Tax Income</b>	18,459,500.0	19,296,700.0	19,574,700.0	20,164,700.0	20,772,600.0
Council Tax Band D Precept Increase (%)	1.99	1.99	1.99	1.99	1.99
Growth in Council Tax Base Yield to Previous Year (%)	3.6	2.2	1.0	1.0	1.0
<b>TOTAL</b>	29,990,100.0	30,281,800.0	29,404,700.0	29,290,500.0	29,781,300.0

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(ii) Budget Assumptions	2015-16	2016-17	2017-18	2018-19	2019-20
<b>Employee Cost Pressures (£'000)</b>					
<i>Pay Award</i>	192.5	188.4	184.5	181.9	180.8
Total Employee Costs	22,859.6	22,175.4	21,839.3	21,604.4	21,546.4
<i>Includes Indirect Employee Costs such as Training and Employer Pensions</i>					
<b>Cost Pressures (£'000)</b>					
<i>Contractual Inflation assumed at net 2%</i>			126.0	125.0	125.3
<i>Increase in Capital Charges</i>			85.0	287.3	138.7
<i>Apprenticeship Levy (Est)</i>			85.0	85.0	85.0
Total Non Pay Bill Costs	9,158.9	8,928.40	9,071.1	9,483.3	9,747.3
Contribution to Reserves to cover loss of Capital Grant		653.00			
<b>Revenue Expenditure Funded from Capital Receipts</b>	0	0	0	0	0
<b>INCOME</b>					
<b>Section 31 Grants</b>					
NNDR/Rural Funding	235.2	177.2	0	0	0
<b>Other Service Income</b>					
<i>General Income</i>	442.0	376.7	384.2	391.9	399.8
<i>PFI Grant</i>	649.0	649.0	649.0	649.0	649.0
<i>Fire Revenue Grants</i>	423.7	272.1	258.5	245.6	233.3
<b>Total Income</b>	1,749.9	1,475.0	1,291.7	1,286.5	1,282.1
<b>Budget Requirement</b>	30,268.6	30,281.8	29,618.7	29,801.2	30,011.7
<b>Financial Challenge Before Efficiencies</b>	0	0	0	0	0

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	2015-16	2016-17	2017-18	2018-19	2019-20
<b>(iii) Efficiency Savings Assumptions (£'000)</b>					
<i>Employee Costs</i>	107.5	683.8	338.8	236.2	56.7
<i>Non Staff Costs</i>	254.2	230.9	-211.0	-412.3	-264.0
<b>Total</b>	<b>361.7</b>	<b>914.7</b>	<b>128.0</b>	<b>-176.1</b>	<b>-207.3</b>
<b>Forecast Net Position (surplus / deficit) after efficiency savings</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>
<b>(iv) Capital</b>					
<b>Estimated Capital Expenditure (£'000)</b>					
Capital Expenditure	2,430.4	4,413.7	6,256.2	3,402.5	4,542.2
<b>Capital Expenditure Financing</b>					
Capital Receipts	0	1,350.0	1,550.0	400.0	0
Reserves	551.2	0	0	0	0
Government grants & other contributions	1,817.2	794.6	0	0	0
Direct Revenue Contributions	62.0	0	0	0	0
Unsupported / Prudential Borrowing	0	2,269.1	4,706.2	3,002.5	4,542.2
<b>(v) Estimated Financial Reserves Levels (£'000)</b>					
General Fund Balance	894.0	1,394.0	2,047.0	2,000.0	2,000.0
Earmarked General Fund Reserves	4,820.0	3,911.0	3,911.0	3,743.0	3,233.0
Expected Use of Earmarked Reserves	278.5	653.0	215.0	510.0	230.0